

1. Current Linkages and Service

Describe the organizational structure of your Weed and Seed collaboration.

The Steering Committee is the representative body of the Lents/Brentwood-Darlington Weed and Seed. The Steering Committee appoints an Executive Committee consisting of the Chair, Vice Chair, and Chairs of the three standing sub-committees: Weed, Seed, and Resource. The general powers and responsibilities of the Steering Committee are to provide oversight and management of program goals and objectives; coordinate subcommittees; approve changes; evaluate the Weed and Seed strategy; develop and implement activities; recruit and hire employees; supervise the coordinator and other employees; make recommendations to the fiscal agent; and make policies and rules of procedures.

Collaboration and linkages.

The Lents/Brentwood-Darlington Weed & Seed has positioned itself as a valuable partner in collaborative efforts and will continue to build relationships with stakeholders that share similar goals. Our site has a strong commitment from each of our Steering Committee members to reduce crime and build safe and healthy communities. The composition of our Steering Committee includes representation from residents, government, law enforcement, community crime prevention, non-profits, and community service organizations.

Steering Committee Members (* denotes Committee Members who live in the target area)

Katherine Anderson	Office of neighborhood Involvement	(503) 823-2781
Lieutenant Bob Baxter	East Precinct Portland Police Bureau	(503) 823-4829
Furlton Burns	The 7 th Step Foundation of Oregon	(503) 226-7387
Susan Cox*	Brentwood-Darlington Resident	(503)
Mary Davis*	B-Darlington Community Center	(503) 988-5961 x 223
Rhetta Drennan	Office of neighborhood Involvement	(503) 232-0010 x 24
Scott Ellertson	City Portland Housing/Nuisance Abate.	(503) 823-7327
Jim Francesconi	City of Portland City Commissioner	(503) 823-3008
Robyn Gregory	Multnomah Co. Community Court	(503) 988-3337
Lt. Randy Killinger	SE Precinct Portland Police Bureau	(503) 823-2143
Annette Kleinfelter	Girls Initiative Network	(503) 493-3955
Anne Peterson*	Outer Southeast Caring Community	(503) 988-5961 x 224
Diane Peterson	U.S. Attorney's Office	(503) 727-1066
Nick Sauvie	ROSE CDC	(503) 788-8052 x 106
Ryan Scott	Wattles Boys & Girls Club	(503) 775-1549
Robin Springer	East Precinct Deputy District Attorney	(503) 823-4841
Joyce Walls	Southeast Uplift Neighborhood Program	(503) 232-0010 x 12
John Welch*	Lents Resident	(503) 771-4667

2. Implementing the Weed and Seed Strategy: *Identify and justify significant changes.*

The original goal of the “Safe Havens Transportation Program” was to link youth and families with Safe Haven sites and other specific destinations by developing a van transportation system. After consideration of multiple factors, (no local groups with vans to share, restriction on vehicle leasing, anticipated State vehicular mandates, hesitation from interested partners, etc.) the Lents/Brentwood-Darlington Weed & Seed has determined that our original idea was not able to proceed as planned. Our current goal is to create a community of transportation advocates that will work with us to bring existing transportation resources into our target area.

In addition to the above site-specific change, the City of Portland, Multnomah County, and the State of Oregon have all been faced with massive budget cuts due to high unemployment and a loss in anticipated revenue. Budget cuts have resulted in lay-offs and a reduction in services that have or will directly impact our Weed & Seed site activities:

- Reductions in the Portland Police Bureau have resulted in lay-offs of employees including the Community Policing Representative that served our target area.
- The Lents Urban Renewal project, a part of our Neighborhood Restoration strategy, is currently on hold pending a final determination by the Oregon Tax Court and the Oregon Department of Revenue.
- Multnomah County has also faced layoffs and a reduction in services. The previous Southeast Precinct Neighborhood Deputy District Attorney left his position in late April 2002 to pursue private practice. It is uncertain if Multnomah County will have funding available to fill the vacancy and when.

One notable improvement has been the addition of a Portland Police Bureau East Precinct Senior Neighborhood Officer (SNO) to the Lents community. The SNO officer will play a direct roll in law enforcement and community policing efforts in Lents and a less direct role in prevention/ intervention/ treatment, and neighborhood restoration efforts.

Implementation Plan

<u>Partner Reference Code</u>	
1) Alternative Community Service	2) City of Portland Bureau of Housing & Community Dev.
3) City of Portland City Attorney’s Office	4) Community Based Organization
5) Community Center Advisory Committee	6) Juvenile and Adult Parole & Probation
7) Multnomah County Community Justice	8) Multnomah County Children and Family Services
9) Multnomah County District Attorney	10) Metropolitan Public Defender
11) Neighborhood Associations	12) Neighborhood Livability Advisory Committee
13) Neighborhood Pride Team	14) Office of Neighborhood Involvement Crime Prevention
15) Outer Southeast Caring Community	16) Office of Planning and Development Review
17) Portland Development Commission	18) Portland Police Bureau
19) Community Policing Coordinator	20) Redevelopment Advisory Committee
21) Residents	22) Miscellaneous Social Service Agencies
23) US Attorney’s Office	24) Workforce and Economic Development Advisory Comm.
25) Business Associations	26) Neighborhood Based Deputy District Attorney
27) ROSE CDC	28) Miscellaneous Non-profit Agencies

Law Enforcement

- Task: Enforce the law. Utilize citizen-driven search warrants and Portland's Chronic Nuisance Ordinance to close drug house and enforce housing codes.
- Partners: 18, 14, 9, 19, 7, 6, 21, 11, 3, 25, 26, 1, 27, 10, 22, 28, 26 Time: October – Sept.
- Outcome: Reduction of 15 currently identified chronic call locations, 10% reduction in the overall crime rate, decrease in resident's fear of crime, an increase in resident satisfaction with the physical condition of their neighborhood.
- Task: Hear housing code violations and arraign defendants charged with misdemeanor crimes in Community Court. Guilty defendants will have immediate social services available to them and will be sentenced to perform community service.
- Partners: 9, 18, 25, 11, 21, 14, 26 Time: October 2002 – September 2003
- Outcome: Reduction of 15 currently identified chronic call locations, 10% reduction in the overall crime rate, decrease in resident's fear of crime, an increase in resident satisfaction with the physical condition of their neighborhood.
- Task: Improve prosecutor-police coordination. Neighborhood Deputy District Attorney will distribute training bulletins and perform crime prevention presentations.
- Partners: 18, 9, 25, 11, 21, 26 Time: October 2002 – September 2003
- Outcome: Decrease in resident's fear of crime, increase in resident satisfaction with the physical condition of their neighborhood.

Community Policing

- Task: Educate residents on crime reporting. Focus on chronic nuisance problem locations. Utilize Community Policing Partnership Agreements. Provide gang out-reach education and resources. Promote, recruit and train volunteers. Increase awareness of public safety strategies and report neighborhood success stories. Provide information to landlords and property owners. Establish community-policing awards. Maintain and/or increase the public safety staff levels. Advocate for resources.
- Partners: 21, 14, 18, 7, 9, 25, 28, 19, 6, 16 Time: October 2002 – September 2003
- Outcome: 10% increase in awareness, 15% increase in public safety involvement.
- Task: Promote, train and coordinate public safety programs. Enhance partnerships. Implement a survey. Support alternative law enforcement patrol approaches. Enlist resident's assistance in reporting activity. Provide victim assistance.
- Partners: 14, 18, 21, 23, 19, 7, 6, 25, 28 Time: October 2002 – September 2003
- Outcome: 15% increase involvement in public safety, and 5% increase victim satisfaction.
- Task: Maintain, enhance and promote activities and services for individuals and families.
- Partners: 19, 28, 21, 14, 18, 11, 7, 6, 9, 13 Time: October 2002 – September 2003
- Outcome: 15% increase involvement in public safety, and 5% increase victim satisfaction.

Prevention/Intervention/Treatment

- Task: Offer social services on a universal access model. Establish a Community Court resource Connection Site. Support Safe Havens. Provide gang prevention outreach.

Partners: 28, 2, 8, 9, 7, 18, 14, 22 Time: October 2002 – September 2003
Outcome: 8% increase in school attendance. 20% of defendants will receive social service.

Task: Identify resident constituencies, provide leadership and participation opportunities.
Partners: 22, 13, 21, 11 Time: October 2002 – September 2003
Outcome: 10% increase crime prevention/community policing resident participation efforts.

Task: Involve residents and others in scheduled networking opportunities and events.
Partners: 28, 14, 8, 21, 11 Time: October 2002 – September 2003
Outcome: 10% increase in attendance at community events.

Neighborhood Restoration

Task: Create Advisory Committees to support the Lents Urban Renewal program.
Partners: 24, 27, 28, 25, 11, 21, 12 Time: October 2002 – September 2003
Outcome: Physical and visible improvement and a renewed investment in the Lents Town Center Urban Renewal District.

Task: Involve residents and other community-based organizations in developing Community Court service projects for defendants.
Partners: 28, 13, 14, 2, 27, 21, 11 Time: October 2002 – September 2003
Outcome: Community Court defendants will contribute 7000+ community service hours.

Task: Support Community Policing Partnerships. Recruitment volunteers. Support community celebrations.
Partners: 18, 28, 25, 21, 11, 13, 27, 14 Time: October 2002 – September 2003
Outcome: 10% increase in citizen participation in community projects and events.

3. The Federal Role: *What will be the ongoing roles of the U.S. Attorney's Office and other Federal agencies?*

In many respects Portland, OR, has been practicing the Weed and Seed approach for years by partnering with local, county, state, and federal law enforcement efforts to tackle specific problems and address neighborhood crime. Strengthening our participation and collaboration with Federal agencies is a goal in FY2002/03. In 2001, representatives from the US Attorney's office and DEA participated in a Law Enforcement Strategy Development Meeting. We will expand on those relationships and increase federal links with multiple partners. Our US Attorney has agreed to participate in quarterly meetings with our site and other federal law enforcement officers to discuss strategies, share information, and strengthen our partnerships.

Programs Coordinated by Multnomah County Courthouse, Community Court

- Southeast Portland Community Court / Bureau of Justice Assistance, Department of Justice / \$225,000 / General operating funds

Programs Coordinated by Portland Police Bureau

- BJA Block Grant / Department of Justice / \$1,711,688 / Local law enforcement support
- Police Corp Officer Reimbursement / Department of Justice / \$120,000 / Officer training
- Bulletproof Vest 01 / Department of Justice / \$78,361 / Purchase of safety equipment
- BJA Block Grant 2001 / Department of Justice / \$930,157 / Local law enforcement support
- VOCA 01 / USDOJ, ODOJ, CJD / \$47,700 / Support for victims of crime acts
- COPS In Schools 2001 / USDOJ, COPS / \$1,875,000 / Police in schools
- Justice Based After School 01 / USDOJ, COPS / \$90,436 / Police Activity League Programs
- GREAT Regional /Dept. of Treasury, ATF / \$220,000 / G.R.E.A.T. Training for Officers
- GREAT Local / Dept. of Treasury, ATF / \$276,356 / G.R.E.A.T. outreach to youth
- OACP DUII / USDOT, OACP / \$45,000 / Traffic Enforcement

Programs Coordinated by ROSE CDC

- CDBG, HOME /USHUD / \$200,000 / Support low-income housing development

4. **Sustaining Your Weed and Seed Strategy:** Please describe your plans for sustaining the Weed and Seed strategy for the long term (5-10 years beyond the life of any future Weed and Seed continuation grants).

Efforts are underway to identify a successful and appropriate model of sustainability and to take the appropriate steps to make it happen. On January 23, 2002, our site met with a non-profit consultant to discuss the pros and cons of developing a 501-c-3, to explore various non-profit models, and discuss the benefits and limitations of each model.

On February 5, 2002 a follow-up Sustainability Meeting open to all Steering Committee Members was held to discuss what we learned from the consultant, why we need to consider sustainability, possible long-term options to consider, what is the purpose for having a 501-c-3, and discussion of the advantages/disadvantages of pursuing a 501-c-3. Follow-up tasks were assigned at the meeting and a future meeting date of May 2002 was determined.

In addition to exploring various non-profit models, our site has developed a Drug-Free Communities sub-committee and discussed options for accessing additional grant funds to supplement Weed & Seed funds. The Drug-Free Communities sub-committee held three meetings in 2002 and has developed a 1-year plan that includes effort to strengthen our coalition, identify gaps in services, and applying for a Drug-Free Communities grant in 2003. The Lents/Brentwood-Darlington Weed & Seed has requested funding for grant writing services in this current application. Our intent is to utilize the services of a professional grant writer to assist with funds to support, “weed”, “seed”, and sustainability efforts.

Grant Applicant Signature

Date

Certification Statement Addendum #1
Request for Funding to Fight Crime and Drugs in Federally Assisted Housing

Funding Request: \$50,000
Requesting Organization: Lents/Brentwood-Darlington Weed & Seed
Partner Organizations:

- ROSE CDC*
- Portland Police Bureau
- Brentwood-Darlington and Lents Residents
- Brentwood-Darlington Neighborhood Association
- Lents Neighborhood Association
- Southeast Community Court
- Multnomah County District Attorney's SE Neighborhood Deputy District Attorney
- Office of Planning & Development Review
- Multnomah County Probation and Parole
- Multnomah County Services to Children and Families
- Police Activity League
- DEFY/National Youth Sports Program
- Wattles Boys & Girls Club
- Housing Authority of Portland

*ROSE Community Development Corporation (ROSE) is a nonprofit community-based housing development organization that has developed nearly 200 units of federally assisted housing in outer southeast Portland. More than 60 of these units are in family apartment complexes in the neighborhoods of Lents and Brentwood-Darlington. ROSE's mission is to Revitalize Outer South East neighborhoods by improving housing conditions and promoting other community development activities.

ROSE is a long-term supporter of Community Policing activities in Lents and Brentwood-Darlington. They have a positive and ongoing relationship with the Portland Police Bureau and are actively involved in the revitalization of families and homes in our target area. ROSE manages drug and alcohol free housing and they participate with the Police Bureau by developing and monitoring housing for victims of crime, promptly reporting suspicious activity, and working with the Community Policing Specialist to monitor suspicious activities.

ROSE purchases dilapidated and decrepit housing that has become a haven of drug and criminal activity due to neglect and absentee landlords. The houses are renovated, placed on the market for resale to low-income families, or become a part of the housing stock managed and maintained by ROSE. (See attached Fannie Mae Foundation Annual Report article)

The Lents/Brentwood-Darlington Weed & Seed is pleased to work with ROSE as a partner on this project to fight crime and drugs in federally subsidized housing. ROSE has a history of collaboration and involvement in our target area and actively works to strengthen our community and make improvements that have lasting results. Funding for this project will impact the lives of many people, strengthen our Weed and Seed efforts, leverage resources, and develop measurable outcomes. We appreciate your consideration for funding of this project.

Identity and location of the federally assisted housing to be served with the funds:

The Lents/Brentwood-Darlington Weed & Seed project targets the neighborhoods of Brentwood-Darlington and Lents in outer southeast Portland, Oregon. The federally assisted housing to be served by this grant includes three apartment complexes owned and managed by ROSE:

- Johnson Creek Commons, 7940 SE 72nd Ave. (Brentwood-Darlington)
- Country Squire, 6732 SE 72nd Ave. (Brentwood-Darlington)
- Beyer Court, 9305 SE Harold (Lents)

ROSE purchased Johnson Creek Commons (17 units), the Country Squire Apartments (32 units) and Beyer Court Apartments (14 units) between 1998 and 2000. Each of these complexes had been allowed to deteriorate and had become havens for crime and drug activity. Since taking ownership of these properties, ROSE has invested nearly \$1 million in renovations and has implemented property management activities to evict drug dealers and improve the quality of life for residents.

Demographics for the designated properties include a total of 167 people with household incomes ranging from 30-50% of Area Median Income. The families/individuals represent a diverse mix of ethnicities. The ethnic composition is:

White, non-immigrant	30%	African American	4%
Eastern European immigrant	23%	Native American	2%
Hispanic	30%	Racially mixed	12%

In addition to the three housing complexes, the Housing Authority of Portland (HAP) owns and manages a federally subsidized apartment complex, Lexington Court, directly adjacent to Johnson Creek Commons. Individuals and families residing in Lexington Court will be invited to participate in trainings, workshops, DEFY activities, etc. funded by this project and coordinated by ROSE.

Activities to be funded:

A ROSE pilot “Tenant Resources Coordinator” program has initiated a number of successful information and referral and tenant activities programs in each of the three-targeted complexes. Many tenants have benefited from additional resources such as donated clothing and furniture due to the efforts of the Tenant Resources Coordinator. The coordination and implementation of children’s activities for spring break, summer vacation, holidays, and other scheduled school closure dates has been very well received with high attendance and strong parent participation.

Funding for this project would enable ROSE to expand the Tenant Resources Coordinator program utilizing both “Weed” and “Seed” approaches. Under this program, the duties and responsibilities of the Tenant Resource Coordinator will be to provide information and referral services, and tenant relation enhancement services.

Funding for this application will also allow for greater involvement by the Lents/Brentwood-Darling Community Policing Coordinator (“Coordinator”). Services provided by the Coordinator will include teaching and modeling awareness and participation in public safety,

utilizing community members to analyze and address neighborhood problems, providing attention to nuisance and criminal problems, and other outreach efforts.

According to the Nation Crime Prevention Council, the physical environment can have a dramatic effect upon our feelings, behavior, and the way in which we view the behavior of others. The Crime Prevention Through Environmental Design (CPTED) theory is that the form, arrangement, and design of buildings and open spaces can encourage or discourage undesirable behavior and criminal activity. If design characteristics are known to create high probability that crime will occur, then it is possible to introduce changes to the physical environment to reduce that opportunity. It is equally important that good design increases perception of safety and creates an environment for positive social interaction. All three designated apartment complexes have had CPTED evaluations recently completed on each property.

The specific activities included in this proposal are:

Law Enforcement Activities

- Work with local Police, Community Policing Coordinator, and Crime Prevention personnel on targeted drug and or violence abatement missions within each complex.
- Establish and maintain contact between on-site property managers and local Police.
- Enforce community service sentences through ROSE's Time Traders skills exchange program.
- Encourage Police officers and the Community Policing Coordinator to attend Crime Prevention meetings at the designated apartment complexes.
- Support evictions, as necessary, to eradicate offenders and maintain a crime-free environment.

Community Policing Activities

- Implement Apartment Watch programs at each complex with the assistance of neighborhood Crime Prevention Coordinators and the Community Police Coordinator,
- Require each on-site property manager attend the Portland Police Bureau's Landlord Training Program.
- Implement the recommended CPTED environmental modifications to enhance the property (securing the dumpster, installing motion detection lighting, improved deadbolt locks, secondary locks for sliding doors and windows, installation of peep holes, etc).
- Provide Crime Prevention/Community Policing trainings for members of each complex (examples: how to report crime, what are the dangers of drug abuse and contamination, how to identify drugs and the manufacturing of drugs, etc.)
- Coordinate G.R.E.A.T. training for all residents.

Tenant Support Activities

- Provide information and referral to ROSE tenants about social services and other useful resources.
- Connect tenants with the Southeast Community Court Social Services Coordinator and other service integration teams to access additional resources.

- Sponsor activities for tenants' children such as educational field trips during spring and summer break, visits to the Oregon Zoo, Oregon Museum of Science and Industry, Portland Art Museum, Oaks Amusement Park and other attractions.
- Maintain an exchange where tenants can obtain free clothes, furniture and other household items.
- Set up or link with existing homework clubs to improve students' school performance.
- Connect eligible youth with the Police Activity League's DEFY/National Youth Summer Program and mentoring experience.
- Link youth and adults with Weed & Seed Safe Haven site activities.

Monitoring and reporting of activities:

One of the initial tasks will be to establish baseline information as a basis to evaluate the future success/failure of our crime prevention, investigation, prosecution, and prevention efforts. The Lents/Brentwood-Darlington Weed & Seed will work with ROSE CDC and Portland State University, Department of Administration of Justice to develop and implement a survey of the target area focusing on identifying:

- Number of telephone calls for service reporting incidences of crime or suspected criminal activity to each complex over the last six months.
- Number of Police visits to each complex over the last six months.
- Drug arrest data over the last six months broken down by categories of 1) All drug abuse violations, 2) Heroin, 3) Cocaine, 4) Crack cocaine, 5) Marijuana, 6) Methamphetamines, and 7) Other.
- School attendance record for youth attending K-12.
- School report card record for youth attending K-12.
- Number of eligible youth participating in the Police Activity League coordinated DEFY/ National Youth Summer Program.
- Incidence of crime in the complex and immediate area.
- Overall perception of safety.

The information gathered in the preliminary data collection will establish the baseline of information for the onset of the project. The Lents/Brentwood-Darlington Weed & Seed and ROSE will conduct a follow-up survey one year after onset of the project to determine changes in Police attendance, arrests, school attendance, overall health of families and individuals living in the complexes, etc. This information will be reported to EOWS through the GPRA report as "additional data" to provide indicators of our Site's focus and related efforts.

In addition, this project will be included in the \$25,000 comprehensive Pilot Local Evaluation Program if our site is selected as one of the recipients. Dr. Brian Renauer, PhD, Portland State University, is our partner currently working with the Steering Committee to develop and implement a Process Evaluation and Outcome Evaluation of our Weed and Seed work. Establishing a systematic record of information will provide important information for our site and other Weed & Seed sites interested in hearing the process we use to successfully address neighborhood problems. Evaluation reports will be forwarded to EOWS for your review.

Certification Statement Addendum #2
Request for Funding for Pilot Local Evaluation Program

Funding Request: \$25,000
Requesting Organization: Lents/Brentwood-Darlington Weed & Seed
Evaluation Partner: Team of two individuals from Portland State University –
Dr. Brian C. Renauer, Ph.D., and Mr. Robert Swan

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Key Personnel

Brian Renauer is an Assistant Professor in the Administration of Justice Division in the Mark Hatfield School of Government at Portland State University. Dr. Renauer has been at Portland State University for 1.5 years. Robert Swan is a graduate student enrolled in the Ph.D. program in Public Administration and Policy at the Hatfield School of Government. Mr. Swan finished his Bachelor degree at PSU in Political Science and has been a Ph.D. student for a year.

Qualifications

Dr. Renauer's expertise is on the intersection of law enforcement and communities working together to create safer, sustainable neighborhoods. He worked on the initial Weed and Seed application for Albany, NY in the South End neighborhood and interviewed key participants. Throughout 1999 and 2000 he worked on a National Institute of Justice project focused on developing measurement protocols to examine how police and communities interact and work together to solve problems (Police-Community Interaction Project). Most recently he worked with the Clackamas County Community Prosecutor (Dave Paul) to develop and implement two surveys of Overland Park neighborhood residents to examine their perceptions of safety, quality of life, and community prosecution efforts in their neighborhood. He has access to various measurement protocols that can be utilized for process and outcome evaluations. Robert Swan has worked on numerous research projects over the past two years. He has great skills and experience in survey development and both statistical and qualitative analysis of data.

Availability

Both Dr. Renauer and Mr. Swan are available immediately to begin putting into place an evaluation process for the Lents/Brentwood-Darlington Weed & Seed initiative. Dr. Renauer will serve as project manager coordinating and overseeing Mr. Swan, who will be doing most of the project's work. Both will be available to attend Steering Committee meetings to develop evaluation plans from April through July (a minimum of 2/month). Robert Swan will do the bulk of the "busy" work in carrying out project tasks.

Proposed Evaluation Plan

The Pilot Local Evaluation Program will include two important measurement tasks:

- 1) **Process Evaluation:** systematically examining how the interested parties in the Weed & Seed program work together to identify problems, develop solutions to problems, and implement proposed action plans to address problems.
- 2) **Outcome Evaluation:** systematically examining the impacts of the actions implemented by the Weed & Seed program on the Lents/Brentwood-Darlington community (including residents, businesses, crime, arrestees, and schools)

Process Evaluation: A process evaluation is important to establish an ongoing record of Weed & Seed activities including some of the following:

- ✓ How are problems identified and by whom?
- ✓ What solutions to problems are developed?
- ✓ What parties are involved in implementing proposed actions or provided resources?
- ✓ Are plans carried out appropriately?

Keeping a systematic record of these questions is crucial for an effective problem solving process. This process record is also necessary for interpreting the results of the outcome evaluation. It will enable the group to understand what actions seemed to work and why, thus it is important for learning how to solve problems. Establishing such a record will also provide important information for new members getting involved in the Weed & Seed initiative so they can understand the group's past successes and how certain hurdles were overcome. Other Weed & Seed sites around the nation would also be interested in hearing the processes used by your Weed & Seed program to successfully address neighborhood problems.

a) Implementing a Process Evaluation:

- Attend all steering committee meetings and other Weed & Seed related meetings and events. Consultants will take detailed notes of the problems and actions discussed at these meetings.
- Conduct interviews with Steering Committee members and Weed & Seed partners to get feedback on how issues were identified and addressed.
- Examine prior Weed & Seed documents (e.g. meeting notes, announcement of events, etc.), to get a sense of the group's activities in the past year.
- Presentation of the process data to the Weed & Seed Steering Committee at three or six month intervals for their input on its usefulness.
- Develop a "user friendly" process evaluation protocol and train Weed & Seed members how to continue with the process evaluation.

Outcome Evaluation: The outcome evaluation is important for examining the impact of Weed & Seed activities on residents, crime, criminal offenders, and local businesses.

b) Implementing an Outcome Evaluation:

- o Meet with the Weed & Seed Steering Committee Members to discuss the group's goals and desired outcomes and how those can be measured.
- o Implement a "non-scientificallly-rigorous" community survey to establish a quick baseline of outcome data. This survey will be distributed to students in the local schools to be taken home to their parents to complete and returned to school by the student. Surveys could also be distributed at other community institutions or during events (e.g. neighborhood association meetings, clubs, centers, churches). Consultants would enter survey data into statistical analysis software and prepare a report for the steering committee.
- o Implement two additional, more" scientifically rigorous", surveys of the Lents and Brentwood-Darlington neighborhoods by randomly mailing surveys to resident homes.
- o Develop a system to track persons arrested in the Weed & Seed target area from arrest through the courts, corrections, and community reintegration.
- o Develop a system to identify housing code violations (possibly through neighborhood resident "patrols" or "walk and watch") and track responses by agencies to these identified violations.
- o Continue to examine police and other criminal justice agencies crime data and calls for service data.

(See attached resume for Dr. Brian C. Renauer)

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Education

Ph.D., University at Albany, State University of New York, Criminal Justice, 2000.

University at Albany Distinguished Dissertation Award:

“Why get involved? Examining the Motivation, Identity, and Ideological Aspects of Resident Involvement in Place-based Organizations”

M.A., University at Albany, State University of New York, Criminal Justice, 1999.

B.S., Bowling Green State University, Criminal Justice, 1993.

Professional Experience

2000 – present *Assistant Professor*
Portland State University
Division of Administration of Justice

1/1998 – 9/2000 **Project Coordinator**
Police Community Interaction Project
Hindelang Criminal Justice Research Center

5/1997 - 12/1997 **Assistant Editor**
Sourcebook of Criminal Justice Statistics.
Hindelang Research Center, University at Albany and Bureau of Justice Statistics.

Teaching Experience

2000 – present **Portland State University:** Assistant Professor

Courses Taught:
- Crime Control Theory and Strategy
- Theories of Crime and Justice (as a Master’s level independent study also)
- Community Policing
- Media & Criminal Justice
- Senior Colloquium

1995-1999 **SUNY at Albany:** Graduate Instructor

Courses Taught:
- Introduction to Criminal Justice
- Introduction to Nature of Crime
- Deviance and Crime

Funded Research

4/2001 – present **Principal Investigator**
“Community Prosecution in Clackamas County”
Clackamas County District Attorney’s Office. Bureau of Justice Assistance
Community Prosecution Planning Grant.
(\$10,000)

2000 – present **Project Coordinator**
“Measuring the Community Variables in Community Policing”. *Police Community Interaction Project* - National Institute of Justice 97-IJ-CX-0052
(\$468,543).

Refereed Journal Articles

Duffee, D.E., Fluellen, R., and Renauer, B.C. (2000), “Community Variables in Community Policing” *Police Quarterly*, Vol. 2 No. 1, 5-31.

Refereed Journal Articles Under Review

Scott, J.D., Duffee, D.E. and Renauer, B.C. (under review) “Measuring Police-Community Coproduction: The Utility of Community Policing Case Studies” *Police Quarterly*

Book Chapters

Renauer, B.C. (forthcoming), “Understanding Variety in Urban Community Policing.” In Maguire, E.R. and Duffee, D.E. (Ed.), *Criminal Justice Theory: Explicating Concepts and Linkages about the Nature and Behavior of Criminal Justice*, Wadsworth Press, Contemporary Issues in Criminal Justice series.

Papers Being Prepared for Publication Review

Renauer, B.C., Scott, J.D. and Duffee, D.E. “Measuring Police Community Building: An Observational Approach” to be submitted to *Policing: An International Journal of Police Strategies & Management*.

Renauer, Brian C. “Community Building and Community Policing: An Illustration of the Community Organizing Dilemma.”

Research Reports

Duffee, D.E., Renauer, B.C., Scott, J.D., Chermak, S. and McGarrell, E.F. (2001), *Measuring Community Building Involving the Police: The Final Research Report of the Police-Community Interaction Project, July 2001*. National Institute of Justice 97-IJ-CX-0052.

Brian C Renauer, (2001), *Why Get Involved? Examining the Motivational, Identity, and Ideological Aspects of Resident Involvement in Place-based Organizations: A Summary of Findings: Third Report of the Police-Community Interaction Project, March 2001*. National Institute of Justice 97-IJ-CX-0052.

Duffee, D.E., Renauer, B.C., Fluellen, R. and Scott, J.D. (1999), *The Development of Police-Community Interaction Measures and Preliminary Field Strategy: Initial Research Report of the Police-Community Interaction Project, May, 1999*. National Institute of Justice 97-IJ-CX-0052.

Papers Selected through Peer Review

Renauer, B.C., Duffee, D.E. and Fluellen, R. "Two Approaches to Observing Police-Community Meetings: A Comparison of Observation Protocols Developed by the Police-Community Interaction Project and The Chicago Community Policing Evaluation Consortium" A paper presented at the annual meeting of the **American Society of Criminology**, Toronto, ON, November 1999.

Duffee, D.E., Renauer, B.C. and Fluellen, R. "The Dimensions of Police-Community Interaction." A paper presented at the annual meeting of the **American Society of Criminology**, Washington, D.C., November 1998

Renauer, B.C., Duffee, D.E. and Fluellen, R. "Toward a Theory of Community Policing." A paper presented at the Annual Meeting of the **American Society of Criminology**, San Diego, CA., November 1997.

Fluellen, R., Renauer, B.C. and Duffee, D.E. "The Community Variables in Community Policing." A paper presented at the Annual Meeting of the **Academy of Criminal Justice Sciences**, Louisville, KY. March 1997.

Other Professional Service and Activities

- 9/1999 to 6/2000: Member of the Park South Citizen Walk and Watch Program; Albany New York.

- Academic Year 1999-2000: Member of the Graduate Student Urban Group at The Lewis Mumford Center for Comparative Urban and Regional Research at the University at Albany.

- Academic Year 1998-1999: Vice President, School of Criminal Justice Graduate Student Association, University at Albany.

- Academic Year 1996-1997: Student representative to the School of Criminal Justice Hiring Committee.

- Academic Year 1996-1997: Advanced Representative, School of Criminal Justice Graduate Student Association, University at Albany.

Professional Memberships

Academy for Criminal Justice Sciences

American Society of Criminology

References

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Budget Detail Worksheet

A. Personnel - List each position by title and name of employee, if available. Show the annual salary rate and the percentage of time to be devoted to the project. Compensation paid for employees engaged in grant activities must be consistent with that paid for similar work within the applicant organization.

<u>Name/Position</u>	<u>Computation</u>	<u>Cost</u>
1) Sharon White, Site Coordinator	\$37,900/year x 100%	\$37,900
2) VISTA Volunteer	\$8,500/year x 100%	\$8,500
TOTAL		<u>\$46,400</u>

B. Fringe Benefits - Fringe benefits should be based on actual known costs or an established formula. Fringe benefits are for the personnel listed in budget category (A) and only for the percentage of time devoted to the project. Fringe benefits on overtime hours are limited to FICA, Workman's Compensation, and Unemployment Compensation. (Note: Explain what is included in the benefit package and at what percentage.)

<u>Name/Position</u>	<u>Computation</u>	<u>Cost</u>
Weed & Seed Coordinator	\$37,900 x 30%	\$11,370
FICA @ .0765% of gross yearly salary		
Unemployment @ .029% of gross yearly salary		
Health/Life/etc. @ .155% of gross yearly salary		
Workers Comp @ .04 x hours worked per week x 52 weeks		
Total:	30% of gross yearly salary	
TOTAL		<u>\$11,370</u>

Total Personnel & Fringe Benefits: \$57,770

C. Travel - Itemize travel expenses of project personnel by purpose (e.g., staff to training, field interviews, advisory group meeting, etc.). Show the basis of computation (e.g., six people to 3-day training at \$X airfare, \$X lodging, \$X subsistence). In training projects, travel and meals for trainees should be listed separately. Show the number of trainees and the unit costs involved. Identify the location of travel, if known. Indicate source of Travel Policies applied, Applicant or Federal Travel Regulations.

<u>Purpose of Travel</u>	<u>Location</u>	<u>Computation</u>	<u>Cost</u>
1) Local Travel			
A. Weed & Seed Site Coordinator			
		111 miles/month x 12 months = 1,335 miles/yr x \$.31/mi	\$414

2) Weed & Seed Workshops and Conferences (type and number determined by EOWS)

A. 3 people @ \$1000/trip x 2 trips		
Air fare	\$500/trip	\$6,000
Hotel	\$100/night x 3 nights = \$360	
Per Diem	\$40/day x 4 days = \$160	
Incidentals (taxi cabs, etc.)	\$40/trip	
Total	\$1,000	
B. Regional Meeting: 3 person @ \$500/ trip x 1 trip		
Mileage/Airfare	315 mi x \$.31/mi x 2 ways = \$195	\$1,500
Hotel	\$92.50/night x 2 nights = \$185	
Per Diem	\$40/day x 3 days = \$120	
Total	\$500	

TOTAL \$7,914

Federal guidelines for per diem and mileage reimbursement were used.

D. Equipment - List non-expendable items that are to be purchased. (Note: Organization's own capitalization policy for classification of equipment should be used). Expendable items should be included in the "Supplies" category. Applicants should analyze the cost benefits of purchasing versus leasing equipment, especially high cost items and those subject to rapid technical advances. Rented or leased equipment costs should be listed in the "Contractual" category. Explain how the equipment is necessary for the success of the project. Attach a narrative describing the procurement method to be used

<u>Item</u>	<u>Computation</u>	<u>Cost</u>
1) Surveillance Equipment for Police Officers		\$3,300
Digital Camera	2 @ \$995 each = \$1990	
Binoculars	2 @ \$150 each = \$300	
Video Camera	1 @ \$1010 each = \$1010	
2) Lap Top for Police Officers	1 @ \$2,700	\$2,700
TOTAL		<u>\$6,000</u>

E. Supplies - List items by type (office supplies, postage, training materials, copying paper, and other expendable items such as books, hand held tape recorders) and show the basis for computation. Generally, supplies include any materials that are expendable or consumed during the course of the project.

<u>Supply Items</u>	<u>Computation</u>	<u>Cost</u>
1) Weed & Seed Office Supplies		
Site Coordinator Office Supplies	\$125/month @ 12 months	\$1,500
(Paper, pencils, file folders, pens, tape, calendar, envelopes, business cards, printer toner, etc.)		

VISTA Volunteer Office Supplies	\$50/month @ 12 months	\$600
Community Police Coordinator Office Supplies	\$50/month @ 12 months	\$600
2) Weed & Seed Meeting Refreshments	\$100/month @12 months	\$1,200
3) Weed and Seed Library Development Books, videos, pamphlets, etc.	\$50/month x 12 months	\$600
4) Miscellaneous Promotional Items T-shirts, Frisbees, food, trash bags, paint, painting supplies, Web Site Development, flyers, etc.	\$75/month x 12 months	\$900
5) Miscellaneous Materials for Crime Prevention Activities - Weed Activities (Federally Subsidized Housing Project) Landlord-Tenant trainings, literature, posters, etc.		\$2,170
6) Miscellaneous Scholarships to attend Safe Haven site activities (Federally Subsidized Housing Project) Transportation to special events, entrance fees, etc.		\$350
7) Miscellaneous Materials for Activities - Seed Activities (Federally Subsidized Housing Project) Literature, guest speakers, refreshments, pamphlets, posters, etc.		\$1,750
TOTAL		<u>\$9,670</u>

F. Construction - As a rule, construction costs are not allowable. In some cases, minor repairs or renovations may be allowable. Check with the program office before budgeting funds in this category.

<u>Purpose</u>	<u>Description of Work</u>	<u>Cost</u>
Not applicable		
TOTAL		<u>\$00</u>

G. Consultants/Contracts - Indicate whether applicant's formal, written Procurement Policy or the Federal Acquisition Regulations are followed.

Consultant Expenses: List all expenses to be paid from the grant to the individual consultant in addition to their fees (i.e., travel, meals, lodging, etc.)

Consultant Fees: For each consultant enter the name, if known, service to be provided, hourly or daily fee (8-hour day), and estimated time on the project. Consultant fees in excess of \$450 per day require additional justification and prior approval from OJP.

Contracts: Provide a description of the product or services to be procured by contract and an estimate of the costs. Applicants are encouraged to promote free and open competition in awarding contracts. A separate justification must be provided for sole source contracts in excess of \$100,000.

<u>Name of Consultant / Service Provided / Computation</u>	<u>Cost</u>
1) Community Court Social Services Case Manager (Special Emphasis) \$21.63/hour x 20 hours/week x 52 weeks	\$22,500
2) Community Court Legal Assistant (Special Emphasis) \$21.63/hour x 20 hours/week x 52 weeks	\$22,500
3) Contracted Grant Writing Services \$50/hour x 100 hours Rhonda Burke, contract grant writer provided input for this estimate. The Procurement Policy of Southeast Uplift, fiscal agent for the Lent/Brentwood-Darlington Weed & Seed, will be followed to identify and hire a grant writer. We anticipate utilizing a contract grant writer to assist with the application of one or two federal, state, or local grants. The grant funds would be used in our target area to supplement and Leverage OJP Weed & Seed resources.	\$5,000
4) Mini-Grants for Safe Haven Sites \$500 -\$2,000/grant x 1-4 grants	\$4,670
5) Police Overtime (Joint Task Force) 7-10 Officers @ \$26-\$39/hr Total Hours: 615 - 925	\$24,000
6) Contracted Community Policing Coordinator Services \$4,000/month x 7.5 months	\$30,000
7) Contracted Evaluation Services – Pilot Local Evaluation Project \$50/hour x 450 hours Through a competitive public bid process, the Lents/Brentwood-Darlington Weed & Seed implemented appropriate Procurement Policies as identified by Southeast Uplift Neighborhood Program, fiscal agent for the applicant. The Lents/Brentwood-Darlington Weed & Seed is prepared to award the contract to Dr. Brian C. Renauer, PH.D., Assistant Professor, Portland State University, as the selected consultant pending approval of this application.	\$22,500
8) Vehicle Rental for Joint Task Force Undercover Surveillance \$333/month x 12 months	\$4,000
9) Police Overtime – Weed activities (Federally Subsidized Housing Project) \$32.50/hr x 1 hours/week x 3 officers x 52 weeks	\$5,070

10) Community Police Coordinator – Weed activities (Federally Subsidized Housing Project) \$4,000/month x 2 months	\$8,000
11) Tenant Resource Coordinator – Weed Activities (Federally Subsidized Housing Project) \$17.73/hr x 8 hrs/week x 52 weeks	\$7,376
12) Tenant Resource Coordinator – Seed Activities (Federally Subsidized Housing Project) \$17.73/hr x 11.5 hrs/week x 52 weeks	\$10,595
13) Time Trader Coordinator – Seed Activities (Federally Subsidized Housing Project) \$18.63/hr x 10 hrs/week x 52 weeks	\$9,689
TOTAL	<u>\$175,900</u>

H. Other Costs - List items (e.g., rent, reproduction, telephone, janitorial or security services, and investigative or confidential funds) by major type and the basis of the computation. For example, provide the square footage and the cost per square foot for rent, or provide a monthly rental cost and how many months to rent.

<u>Description</u>	<u>Computation</u>	<u>Cost</u>
1) Weed & Seed Office Rental	100 sq' @ \$3.40/sq' x 12 months	\$4,080
2) Office Space Rental for Community Policing Contact	138.8 sq' @ \$3.00/sq' x 12 months	\$5,000
3) Telephone Service		
Site Coordinator	\$33.50/month x 12 months	\$402
VISTA Volunteer	\$33.50/month x 12 months	\$402
Community Police Coord.	\$33.50/month x 12 months	\$402
4) E-Mail/Internet Service Provider		
Site Coordinator	\$20/month x 12 months	\$240
VISTA Volunteer	\$20/month x 12 months	\$240
Community Police Coord.	\$20/month x 12 months	\$240
5) Long Distance Telephone Services		
Site Coordinator	\$5/month x 12 months	\$60
VISTA Volunteer	\$5/month x 12 months	\$60
Community Police Coord.	\$5/month x 12 months	\$60
6) Photocopies/Printing Services		
Site Coordinator	\$100/month x 12 months	\$1,200
VISTA Volunteer	\$10/month x 12 months	\$120

Community Police Coord.	\$10/month x 12 months	\$120
7) Postage		
Site Coordinator	\$10/month x 12 months	\$60
VISTA Volunteer	\$5/month x 12 months	\$30
Community Police Coord.	\$5/month x 12 months	\$30
TOTAL		<u>\$12,746</u>

I. Indirect Costs - Indirect costs are allowed only if the applicant has a Federally approved indirect cost rate. A copy of the rate approval, (a fully executed, negotiated agreement), must be attached. If the applicant does not have an approved rate, one can be requested by contacting the applicant's cognizant Federal agency, which will review all documentation and approve a rate for the applicant organization, or if the applicant's accounting system permits, costs may be allocated in the direct costs categories.

<u>Description</u>	<u>Computation</u>	<u>Cost</u>
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Fiscal agent is requesting 10% of grant administrative fee. Administrative costs are based on percent of FTE x actual costs. The Fiscal Agent's cost allocation plan was informally approved by HUD and is accepted by the Bureau of Housing and Community Development, Portland, Oregon.

TOTAL \$30,000

Budget Summary- When you have completed the budget worksheet, transfer the totals for each category to the spaces below. Compute the total direct costs and the total project costs. Indicate the amount of Federal requested and the amount of non-Federal funds that will support the project.

<i>Budget Category</i>	<i>SEED</i>		<i>WEED</i>	
	<i>EOWS Core</i>	<i>Special Safe Haven</i>	<i>Law Emphasis</i>	<i>Enforcement</i>
Personnel	\$46,400	\$ 00	\$ 00	\$ 00
Fringe Benefits	11,370	00	00	00
Travel	7,914	00	00	00
Equipment	00	00	00	6,000
Supplies	4,200	00	00	5,470
Construction	00	00	00	00
Contractural	2,500	2,170	45,000	126,230
Other	6,894	00	00	5,852
Total Direct Costs	\$79,278	\$2,170	\$45,000	\$143,552
Indirect Costs	\$ 8,750	\$ 250	\$ 5,000	\$ 16,000
Total Costs	<u>\$88,028</u>	<u>\$2,420</u>	<u>\$50,000</u>	<u>\$159,552</u>

Overall Summary

<i>Budget Category</i>	<i>Total Budget</i>
Personnel	\$ 46,400
Fringe Benefits	\$ 11,370
Travel	\$ 7,914
Equipment	\$ 6,000
Supplies	\$ 9,670
Construction	\$ 00
Contractural	\$175,900
Other	<u>\$ 12,746</u>
TOTAL Direct Costs	\$270,000
Indirect Costs	<u>\$ 30,000</u>
TOTAL COSTS	<u>\$300,000</u>

BUDGET NARRATIVE

Personnel (\$46,400)

1. A request of \$37,900 will cover personnel costs for one full-time Site Coordinator.
2. A request of \$8,500 will cover personnel costs for one full-time VISTA volunteer working to develop an advocacy group focused on enhancing transportation services in our target area, strengthening our Safe Haven sites, and supporting our Weed & Seed efforts.

Fringe (\$11,370)

1. A request of \$11,370 will cover fringe benefits for the Site Coordinator at approximately 30% of salary. A breakdown of the rate is included in the Budget Detail Worksheet.

Travel (\$7,914)

1. A request of \$414 to cover local travel by the Site Coordinator. The estimated cost is based on 111 miles/month x 12 months = 1,200 miles/year x \$.31/mile.
2. A request of \$6,000 to cover costs to attend Weed and Seed National conferences and meetings. Estimated costs are based on two trips for 3 people @ \$1,000/trip for a total of \$6,000. Federal guidelines for per diem and mileage reimbursement were used.
3. A request of \$1,500 to cover costs to attend Weed and Seed Regional conferences and meetings. Estimated costs are based on one trip for 3 people @ \$500/trip for a total of \$1,500. Federal guidelines for per diem and mileage reimbursement were used.

Equipment (\$6,000)

1. A request of \$3,300 to cover the costs of two digital cameras (\$2 @ \$995 = \$1990), two binoculars (\$2 @ \$150 = \$300), and one video camera (\$1,010) for Police Officers performing undercover surveillance activities within the target area.
2. A request of \$2,700 to cover the cost of one laptop computer for Police Officers performing law enforcement services within the target area.

Supplies (\$9,670)

1. A request of \$2,700 to cover the costs of office supplies for the Site Coordinator, VISTA volunteer, and Community Police Coordinator. Details of these items are included in the Budget Detail Worksheet.
2. A request of \$1,200 to cover the cost of refreshments for monthly Steering Committee Meetings estimated at \$100/month x 12 months. Typical refreshments include water, soft drinks, pizza, and cookies. Steering Committee Meetings occur the third Tuesday of each month from 5:30 – 7:30 pm. Since Steering Committee Members and participants are volunteers and we are asking them to participate with us during the dinner hour, we choose to provide refreshments for them before, during, and/or after each meeting.

3. A request of \$600 to cover the cost of books, videos, pamphlets, etc. for the development of a Weed & Seed lending library. Estimated costs are based on expenditures of \$50/month x 12 months. The library will be a community outreach effort to teach, inform, educate, and engage target area residents on issues regarding drugs, gangs, personal safety, etc.
4. A request of \$900 to cover the cost of miscellaneous promotional items to support community outreach efforts. Estimated costs are based on expenditures of \$75/month x 12 months. Miscellaneous promotional items will likely include development and maintenance of our web site, t-shirts, Frisbees, food, trash bags, paint, painting supplies, flyers, etc.
5. A request of \$2,170 to cover the cost of miscellaneous materials for Crime Prevention Activities in the “Fighting Crime and Drugs in Federally-Subsidized Housing” project. Estimated costs are based on expenditures of \$60/month x 12 months x 3 housing complexes. Miscellaneous items will likely include landlord-tenant trainings, literature, posters, etc.
6. A request of \$350 to cover the cost of scholarships to attend Safe Haven site activities in the “Fighting Crime and Drugs in Federally-Subsidized Housing” project. Estimated costs are based on expenditures of \$10/month x 12 months x 3 housing complexes. Scholarships will include transportation to special events, entrance fees, etc.
7. A request of \$1,750 to cover the cost of miscellaneous materials for Seed Activities in the “Fighting Crime and Drugs in Federally-Subsidized Housing” project. Estimated costs are based on expenditures of \$49/month x 12 months x 3 housing complexes. Miscellaneous items will likely include literature, guest speakers, refreshments, pamphlets, posters, etc.

Construction (\$00)

Not Applicable

Consultants/Contracts (\$175,900)

1. A request of \$45,000 for Special Emphasis Initiatives (\$50,000 minus 10% for fiscal agent fees) to cover the cost of implementing a “Justice Innovations” program.

\$22,500 is requested for a .5 FTE Community Court Social Services Case Manager to perform preliminary intake interviews with Southeast Community Court defendants, assist in determining recommendations for adjudication and the need for rehabilitation services. The fee is based on a rate of \$21.63/hour x 20 hours/week x 52 weeks.

\$22,500 is requested for a .5 FTE Community Court Legal Assistant to assure that complaints are marked as eligible for Community Court prior to arraignment. This position runs criminal history records, assembles case documents, coordinates the paper flow on Community Court cases, tracks Community Court participants and projects, maintains statistics, prepares reports, and processes case files. The fee is based on a rate of \$21.63/hour x 20 hours/week x 52 weeks.

2. A request of \$5,000 to cover the cost of contracted grant writer services calculated at a rate of \$50/hour x 100 hours. Rhonda Burke, contract grant writer, provided input for this estimate. The Procurement Policy of Southeast Uplift, fiscal agent for the Lents/Brentwood-Darlington Weed & Seed, will be followed to identify and hire a grant writer. We anticipate utilizing a contract grant writer to assist with the application of two or more grants to supplement and leverage OJP Weed & Seed resources.
3. A request of \$4,670 to cover the cost of mini-grants for activities at our Safe Haven sites. We estimate the grants will range from \$500-\$4,670 each with a total of 1-4 grants. The Lents/Brentwood-Darlington Weed & Seed site will follow policies and procedures as outlined in the document "Policies and Procedures for the Award and Management of Lents/Brentwood-Darlington Weed & Seed Mini-Grants", dated March 12, 2002.
4. A request of \$24,000 to cover overtime for Police Officers involved in law enforcement efforts in the target area. Estimated costs are based on expenditures for 7-10 officers at an hourly rate of \$26-\$39/hour for a total of 615-925 hours.
5. A request of \$30,000 to cover the costs of contracted Community Policing Coordinator Services calculated at a rate of \$4,000/month x 7.5 months. In March 2002, the Community Policing Coordinator serving Brentwood-Darlington was laid off due to Portland Police Bureau budget cuts. This position was created to fill the gap created by the dismissal of the previous Community Police Coordinator.
6. A request of \$22,500 to cover the costs of contracted Evaluation Services for the Pilot Local Evaluation Project calculated at a flat rate of \$25,000 (10% reserved for fiscal agent fees). Through a competitive bid process, the Lents/Brentwood-Darlington Weed & Seed implemented appropriate procurement policies as identified by Southeast Uplift Neighborhood Program, fiscal agent for the applicant. The Lents/Brentwood-Darlington Weed & Seed is prepared to award the contract to Dr. Brian C. Renauer, PH.D., Portland State University, as the selected consultant pending approval of this application.
7. A request of \$4,000 to cover the costs of renting an older, used car for Police Officers performing undercover surveillance activities within the target area. Estimated costs are based on expenditures calculated at \$333/month x 12 months.
8. A request of \$5,070 to cover overtime for Police Officers involved in law enforcement efforts for "Fighting Crime and Drugs in Federally-Subsidized Housing". Estimated costs are based on overtime for 3 officers at an hourly rate of \$26-\$39/hour x 1 hour/week x 3 federally subsidized housing complexes.
9. A request of \$8,000 to cover the cost of contracted Community Policing Coordinator Services for "Fighting Crime and Drugs in Federally-Subsidized Housing" calculated at a rate of \$4,000/month x 2 months. Community Policing Coordinator services will include Crime Prevention/Community Policing trainings, coordinating GREAT trainings, and work to enhance community/police relationships.

10. A request of \$7,376 to cover the cost of contracted Tenant Resource Coordinator Services for “Fighting Crime and Drugs in Federally-Subsidized Housing” calculated at a rate of \$17.73/hour x 8 hours/week x 52 weeks. The Tenant Resource Coordinator will assist with “weeding” and crime prevention efforts, support evictions to maintain a crime-free environment, implement an Apartment Watch programs at each complex, etc.
11. A request of \$10,595 to cover the cost of contracted Tenant Resource Coordinator Services for “Fighting Crime and Drugs in Federally-Subsidized Housing” calculated at a rate of \$17.73/hour x 11.5 hours/week x 52 weeks. The Tenant Resource Coordinator will assist with “seeding” efforts and work to provide information and referral about social services and other useful resources, connect tenants with the Southeast Community Court Social Services Coordinator, sponsor activities for tenants’ children (educational field trips during school closures, visits to the Oregon Zoo, Oregon Museum of Science and Industry, Portland Art Museum, Oaks Amusement Park, etc.), set up or connect with existing homework clubs to improve students’ school performance, connect eligible youth with the Police Activity League’s DEFY/National Youth Summer Program and mentoring experience, and link youth and adults with Weed & Seed Safe Haven site activities.
12. A request of \$9,689 to cover the cost of contracted Time Trader Coordinator Services for “Fighting Crime and Drugs in Federally-Subsidized Housing” calculated at a rate of \$18.63/hour x 10 hours/week x 52 weeks. The Time Trader Coordinator will assist with “seeding” efforts and work to provide information and referral about social services and other useful resources, maintain an exchange where tenants can obtain free clothes, furniture and other household items, and link youth and adults with Safe Haven site activities.

Other Costs (\$12,746)

2. A request of \$12,746 to cover the cost of rent, telephone service, e-mail/internet, printing, and postage for the Site Coordinator, VISTA volunteer, and Community Policing Coordinator. A breakdown of individual rates is included in the Budget Detail Worksheet.

Indirect Costs (\$30,000)

1. A request of \$30,000 to cover the agency’s costs (calculated at 10% of \$300,000) for administering the terms and conditions of this grant.

Weed and Seed Site Strategy Summary

SITE NAME

Lents/Brentwood-Darlington Weed & Seed, Portland, Oregon (Southeast Portland)

BACKGROUND

DESIGNATED AREA

The Lents/Brentwood-Darlington Weed and Seed project targets the contiguous neighborhoods of Lents and Brentwood-Darlington (pop. 27,032) in the City of Portland, Oregon. The area was selected because 1) public safety was ranked as the highest priority by residents; 2) the offender population is three times the state/city average; 3) the unemployment and poverty rates exceed overall county rates; 4) the residents education level is below county averages, and 4) the school drop out rate is the highest in the city. In addition, Lents neighborhood is designated a distressed area by the Oregon Department of Economic and Community Development.

STEERING COMMITTEE

The Steering Committee consists of 20 people representative of the rich diversity in our target area. The Steering Committee worked to develop the strategic plan and now performs the following roles and responsibilities: (1) establish policy for accomplishing the mission, goals, and desired outcomes of the Weed and Seed strategy; (2) act as a catalyst for partnering, problem solving, prevention, and systemic change in the target area; (3) operate as a conduit for information and resources to residents in the target area. The Steering Committee conducts its work by using four principal Subcommittees: Weed, Seed, Resource, and Executive.

STRATEGY OBJECTIVES AND ACTIVITIES

LAW ENFORCEMENT

The main thrust of the law enforcement strategy is to break the cycle of crime that comes with low-level drug dealing and community livability crimes. The strategy objectives are: (1) Increase community livability by decreasing quality of life crimes and housing code violations. (2) Focus prosecution resources in the target area. (3) Reduce fear of crime and increase quality of cases and case screening.

COMMUNITY POLICING

Strategies and objectives include: (1) Build and maintain trust and communication to support citizen crime reporting and joint problem solving between the citizens and the police; educate residents on crime reporting, city ordinances, gang trends and activity; prioritize resources to focus on chronic nuisance problem locations; enforce city ordinances; utilize community policing partnerships and Good Neighbor and compliance agreements; increase communication; and establish annual community policing awards. (2) Reduce fear of crime and promote a sense of neighborhood and personal safety for residents. (3) Empower residents to build community self-reliance through community assets and identification of gaps in public safety services.

PREVENTION / INTERVENTION / TREATMENT

(1) Strengthen and expand support for families and individuals affected by criminal activity and domestic violence; improve service integration between agencies, remove barriers to accessing

services; improve the linkage to available resources for Community Court participants and their families; develop a network of four Safe Haven sites; and increase school attendance and productive family behaviors. (2) Increase cultural, ethnic and age diversity of neighborhood residents in crime prevention and community policing efforts.

NEIGHBORHOOD RESTORATION

(1) Utilize Lents Urban Renewal Project Advisory Committees as vehicles to involve citizens with city staff and technical advisors. (2) Support the establishment of a Town Center business district. (3) Identify and develop community service projects to restore and enhance neighborhood livability for Community Court offenders. (4) Involve members of neighborhood associations, service agencies, community development corporations and other community-based organizations in our efforts. (5) Build and maintain trust between community policing partners and neighborhood residents to promote a sense of neighborhood. (6) Support community celebration events that inform, entertain, and enrich target area residents.

SPECIAL INITIATIVES

Our site will implement a “Justice Innovations” Special Initiatives program by awarding \$50,000 to the Southeast Community Court. The funding will support a .5 FTE Community Court Social Services Case Manager and a .5 FTE Legal Assistant for the Southeast Community Court program serving our target area. The Social Service Case Manager will perform preliminary intake interviews with Community Court defendants and obtain information from the offender to assist in determining the recommendations for adjudication and the need for rehabilitation services. The Legal Assistant tracks Community Court participants and projects, maintains statistics, prepares various reports, runs criminal history records, assembles case documents and coordinates the paper flow on Community Court cases.

NOTABLE PROGRAMS

The Lents/Brentwood-Darlington Weed & Seed is facilitator and sponsor of the “Weed & Seed Neighborhood Livability Missions” program (the “Program”). The Program facilitates collaboration to accomplish 1) the implementation of missions into suspected drug houses, and 2) the clean up of houses with chronic housing violations. This program received a Portland Police Bureau Community Policing Problem Solving Award in April 2002 and was submitted for consideration as a “Weed and Seed Coordination Honor Award.” It is our intent to continue implementing the Neighborhood Livability Missions program and demonstrating the enormous gains possible when citizens, organizations, government and law enforcement work together.

EVALUATION COMPLETED OR UNDERWAY / EVALUATION PLANS

In April 2002, the Executive Committee awarded a contract to Portland State University (PSU) to provide Evaluation Consultant Services to our site. Dr. Renauer from PSU recently began working with our site to examine how we work together to identify problems, develop solutions, and implement proposed action plans; and to systematically examine the impacts of the actions implemented by our program. In June 2002, we plan to have an evaluation report that will provide information on site outcomes, survey results, and crime data. In addition, we have partnered with PSU to apply for an additional \$25,000 to implement a Pilot Local Evaluation Program in FY2002/03.

Weed & Seed Strategy 6-Sentence Summary

The Lents/Brentwood-Darlington Weed & Seed of southeast Portland, Oregon was designated an official Weed and Seed site in February 2000. The target areas of our Weed & Seed site have remained constant since the inception of this strategy. The overall Law Enforcement strategy is to address problems in the target neighborhood that are associated with the broken window concept and concentrate efforts on addressing community livability crimes that affect the day-to-day lives of the residents, business owners and guests of the target neighborhood. The Community Policing strategy builds upon the community-oriented policing efforts to stabilize the neighborhoods through grassroots problem solving and community participation and also utilizing the existing neighborhood association framework to identify and solve problems. Our Prevention/Intervention/Treatment strategy is designed to support four designated Safe Haven sites, and build on the assets of those impacted by crime by integrating them into our weed and seed activities and recognizing their role in creating a healthier community. Our Neighborhood Restoration strategy is designed to increase community livability through affordable, well maintained housing, living wage employment, high school completion and enhanced social service programs.

2002 NATIONAL DIRECTORY UPDATE

DATE: April 30, 2002

NAME OF SITE: Lents/Brentwood-Darlington Weed & Seed SITE ID# 172

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